





# Standard Operating Procedures of the RSC College

(June 2019)

#### Introduction

In order to establish the foundation for multiple initiatives, the Royal Society of Canada (RSC) elects RSC Fellows and Members of the RSC College, while also presenting awards to highlight specific exceptional achievements.

The mandate of the RSC, the definition of classes of membership, and admission criteria are outlined in the RSC By-laws. The Council of the RSC is responsible for developing and maintaining procedures leading to the selection of RSC Fellows and Members of the RSC College. The organization of the RSC Academies and the RSC College is guided by By-Law 30.

Working within the framework provided by the RSC By-Laws, this document outlines the standard operating procedures of the RSC College; the functions of officials within it; as well as protocols guiding the organization and conduct of meetings and elections.

Membership in the RSC College is distinguished from RSC Fellowship in four ways. First, while membership as an RSC Fellow is "for life", membership in the RSC College is for a term of seven years. Second, while adjudication for RSC Fellowship is on the basis of career achievement, adjudication for membership in the RSC College is on the basis of achievement within 15 years of the onset of a nominee's professional career. Third, College Members are Canadians and Permanent Residents who, at an early stage in their career, have demonstrated a high level of achievement. The measure for election is both excellence and evidence of engagement within and beyond one's scholarly community. Fourth, the College is not divided into academies, but instead stands as a single bilingual and multidisciplinary body.

References to "the College" or "Members of the College" refer to all elected Members of the College of New Scholars, Artists, and Scientists of the Royal Society of Canada who are within seven years of their induction into the College. For voting purposes, it will not include alumni of the College at such time as earlier cohorts "retire" from their appointment to the College.

The RSC is committed to inclusive excellence, and to pro-actively guarding against unconscious bias, whether this bias is based on a school of thought, fundamental versus applied research, certain subdisciplines, areas of research or approaches (including emerging ones), size or reputation of an institution, age, personal factors, sex or gender of the applicant.

There are four parts to this Manual:

## 1. Roles and Responsibilities

- RSC College President
- RSC College Secretary
- Selection Committee Chair
- Selection Committee Member at Large
- College Medal & Award Selection Committee Chair
- College Medal & Award Selection Committee Member at Large

#### 2. Committees

- RSC College Council
- Committees of the RSC College
  - Standing Committees
  - o Ad Hoc Committees
  - College Selection Subcommittees
  - Medal & Award Selection Committees
- 3. Meetings of Members of the RSC College
- 4. College Elections

## Part 1: Roles and Responsibilities

This section outlines the role and responsibilities of President, Secretary, Selection Committee Chair, and Selection Committee Members at Large. Each position description includes length of mandate; overview of responsibilities; and process leading to nomination/election/appointment.

The entire mandate of officials in the RSC College—President, Secretary, and Committee members—cannot surpass the seven-year term of the Member's appointment to the RSC College. All roles are therefore vacated by incumbents no later than the last day of the RSC Celebration of Excellence & Engagement (COEE) of the Member's seventh year of membership in the RSC College. Individuals are therefore ineligible to begin terms that they will be unable to finish.

## **RSC College President**

### **Length of Mandate**

The President of the RSC College will serve four years as follows:

- one year as President Elect
- two years as President, and
- one year as Past President.

The College President must be a member throughout the four-year term of the mandate, and must be a member in good standing.

The President's mandate begins on the first day that follows the close of the RSC COEE.

# **Overview of Responsibilities**

As titular head of the College, the incumbent represents the College within the RSC and to the public at large. The President has responsibilities with the College, and *ex officio* as an Officer of the RSC. The president:

- is a Vice-President of the RSC
- is a member of the RSC Council
- is Chair of the College Council
- is responsible for overseeing the process leading to recommendations of new Members of the RSC College
- presides at all Business and Council meetings of the College and at such other meetings as the College Council may determine
- calls meetings of the College Council at predetermined times or as necessary, reviews and reports on the business of the College at Society and College meetings, and regularly checks that actions are being taken in accord with routine or specific requirements
- greets new RSC College Members and incoming Officers of the College; acknowledges
  the contributions of retiring Officers and others who have contributed to the work of the
  College
- receives, acts on or delegates to other Officers of the College responses to proposals, requests and questions from RSC College Members or those outside the Society in matters affecting the College

- as agreed by the College Council, takes initiatives on behalf of the College. College
  initiatives include leading or participating in national or regional meetings of the Society
  or the College, establishing contacts with other learned organizations in Canada and
  internationally, and organizing or participating in meetings or activities, research
  projects, policy and public awareness, in coordination with appropriate committees or
  organizations of the College, Society or other bodies
- takes part in all standard activities and ceremonies of the Society
- ensures that the regular business of the College within the Society takes place in a timely fashion and that all actions and projects for which the College has prime responsibility are carried out
- reports on these activities to the membership of the College and the Society by communications to the College and Society Councils, at the Annual Business Meeting (ABM), and through newsletters and other channels as determined
- oversees the preparation and submission of a budget associated with an initiative suggested by the College
- serves on the Sir John William Dawson Medal selection committee
- serves on the RSC Ethics Committee
- interacts with Academy presidents to enhance mutually enriching activities

#### Nomination/Election/Appointment

By-law 21 stipulates that the President of the College is to be elected by the Members of the RSC College according to procedures developed and approved by the RSC Council.

#### **RSC College Secretary**

# **Length of Mandate**

The term of the secretary is for two years, renewable once.

## **Overview of Responsibilities**

#### The Secretary

- is a member of the Council of the Society
- is a member of the RSC College Council
- is a member of the RSC College Selection Committee (CSC)
- is responsible for taking minutes at meetings of the RSC College
- is responsible for forwarding a copy of the Minutes of RSC College Council Meetings as well as meetings of the RSC College Members to the RSC Secretariat
- cooperates as necessary with the Secretary of the Society concerning the RSC College
- cooperates with the Secretaries of the RSC Academies as required to ensure coherence of policies and procedures
- assists the Selection Committee Chair upon request
- performs such other duties as the RSC College Council may decide
- ensures that the regular business of the Selection Committees is ongoing

## Nomination/Election/Appointment

The Secretary is nominated by the College Council.

#### **Selection Committee Chair**

## **Length of Mandate**

The term of the Selection Committee Chair is for two years, renewable once.

## **Overview of Responsibilities**

The Selection Committee Chair

- is the Chair of the RSC College Selection Committee (CSC)
- is responsible for establishing disciplinary subcommittees to review the nominations based on review of the nominations received
- is responsible for assigning each dossier to the appropriate subcommittee
- is responsible for ensuring each subcommittee has a suitable number of reviewers
- is responsible for appointing a Chair for each subcommittee from amongst the reviewers
- works with the College Secretary to provide an orientiation for members of the College selection committee (webinar prior to embarking on annual evaluation and ranking process)
- serves as a resource for individual selection subcommittees
- serves as a non-voting Member of the College Council

## Nomination/Election/Appointment

The Selection Committee Chair is appointed by the RSC College Council.

# **Selection Committee Members at Large (SCML)**

# **Length of Mandate**

The term of a SCML is for two years, renewable once.

## Overview of Responsibilities

A SCML has responsibilities with the Committee:

- is a member of one of the disciplinary subcommittees, and as such reviews and ranks candidate files as assigned
- participates in a teleconference to discuss the rankings and establish a list of recommended candidates
- declares a conflicts of interest at the outset of the review process, as described in Part 2.
- Is eligible to serve as Chair of the disciplinary subcommittee if so appointed by the Selection Committee Chair

# Nomination/Election/Appointment

SCML are appointed by the Selection Committee Chair.

#### **Medal & Award Selection Committee Chair**

## **Length of Mandate**

The term of the Selection Committee Chair is for two years, renewable once.

## **Overview of Responsibilities**

The Medal & Award Selection Committee Chair:

- is the Chair of the RSC College Medal & Award Selection Committee
- is responsible for establishing subcommittees to review the nominations for various Medals & Awards
- is responsible for ensuring each subcommittee has a suitable number of reviewers
- works with the College Secretary to provide an orientiation for members of the selection committee (webinar prior to embarking on annual evaluation and ranking process)
- serves as a resource for individual selection subcommittees

# Nomination/Election/Appointment

The Medal & Award Selection Committee Chair is appointed by the RSC College Council.

# **Medal & Award Selection Committee Members at Large**

## Length of Mandate

The term of a Medal & Award Selection Committee Member at Large is for two years, renewable once.

# **Overview of Responsibilities**

A member has responsibilities with the Committee:

- reviews and ranks candidate files as assigned
- participates in a teleconference to discuss the rankings and a winner of various awards
- declares a conflicts of interest at the outset of the review process, as described in Part 2.

## Nomination/Election/Appointment

Members are appointed by the Medal & Award Selection Committee Chair.

#### Part 2: Committees

### **RSC College Council**

## Composition

The Council of The RSC College is the principal body through with the College carries out its work.

Members of the RSC College Council must be members in good standing.

The RSC College Council consists of The President of the RSC College, the College Secretary, the President-Elect or Past President of the College, and three (3) at-large Members of the Council, each of whom shall serve for two years. The Council shall be joined each year by the Selection Committee Chair, who shall serve as a non-voting member of the RSC College Council.

Voting members of the College Council shall be members of the RSC College. Non-voting members may be appointed by the Council upon recommendation by the President. The term of service for each of the members of Council begins on the first day that follows the close of the COEE.

## Responsibilities

## The College Council:

- manages the allocation of electoral slots within the RSC College
- recommends to the RSC Council issues/matters put forward by Members of the RSC College
- addresses concerns raised by the Membership Selection Committees of the RSC College
- creates or disbands Standing Committees, Ad Hoc Committees, or other similar bodies
- approves the annual budget submission
- develops and maintains procedures for the election of College officers and other positions for approval by the members of the College
- develops and maintains procedures for the nomination of candidates for Membership in the RSC College
- develops and maintains procedures for the election of Members of the RSC College for approval by the RSC Council
- prepares a written annual report of activities for presentation to the RSC College at its annual meeting(s)
- promotes the development of regional and local activities
- finalizes the slate of recommended new Members received from the Selection Committees

#### **Procedures**

The College Council shall normally meet face to face at least once per year and at the call of the President, normally at the RSC COEE. Additional meetings are permitted. A meeting shall be convened at the request of at least three (3) members of Council. Participation by telephonic or other electronic means of up to three (3) members shall be permitted for such face-to-face meetings.

Other meetings of Council of the College may be held entirely by telephonic or other electronic means that permits all participants to communicate adequately during the meeting.

In case of an equality of votes either on a show of hands or on a ballot or on the results of electronic voting, the Chairperson of the meeting in addition to an original vote shall have a second or casting vote.

Proxies are not permitted.

Decisions shall be made by motions and recorded vote and require a fifty (50%) percent plus one (1) majority of members voting except for those dealing with changes to these terms of reference.

The quorum for Council meetings shall be fifty (50%) percent plus one (1) of members entitled to vote.

## **Committees of the RSC College**

Committees of the RSC College are constituted as bodies for focused study and consideration of a particular aspect of the life of the RSC College.

All committees make recommendations to the RSC College Council.

Normally no Member of the RSC College may remain as a Member of a committee for more than three consecutive years. The term of service shall normally begin on the first day that follows the formation of that committee.

All Members of the RSC College are eligible to serve on all standing and special committees of the RSC College.

All committees shall establish sub-committees as directed by the RSC College Council, or as they deem fit.

Any committee may, by vote, co-opt any Member of the RSC College to sit on the committee with full rights of participation except voting.

At meetings of the RSC College, Committees will raise issues that require consultation with RSC College Members as specified by these operating procedures.

Committees will maintain and make available to Members of the RSC College the minutes of their meetings.

Each committee shall provide a report of their work, which shall include a report of past activities and plans for the coming year, annually to the RSC College Council, and no later than October 15 of each year.

## **Standing Commitees**

# Committee Membership

Each committee shall comprise at least three (3) Members of the College.

Each committee shall select a Chair, primus inter pares, from the Members of that committee.

The Secretary of the RSC College is responsible for ensuring the TOR of Standing Committees of the College adheres to the governance and management framework of the RSC.

# **Responsibilities of Committees**

Under the direction of the committee chair and in consultation with individual Members, oversees matters arising.

Make recommendations to the College Council.

#### Duties of Committee Chair or Committee Chair's Designate

Ensure the effective delivery and quality of the work of the committee.

Make an annual written report to the College Council no later than October 15 of each year, which shall include a report of past activities and plans for the coming year.

## **List of Standing Committees**

Standing Committees of the College may include:

- a) Government Relations Committee
- b) Communications Committee
- c) Funding Committee
- d) International Committee
- e) Research Committee

#### **Ad Hoc Committees**

## **Purpose**

From time to time, Members of the RSC College may deem it necessary to create committees to deal with matters arising that may not effectively be dealt with by any of the Standing Committees. At such time, an Ad Hoc Committee may be created, with the approval of the RSC College Council. Similarly, after a period of inactivity, or once its mandate is accomplished, the ad hoc committee may be terminated by the RSC College Council.

## Creation of an Ad Hoc Committee

The College Council may create an ad hoc committee.

College Members must be informed of the creation of an ad hoc committee in writing.

# Ad Hoc Committee Membership

Each committee shall comprise at least three (3) Members of the College.

Each ad hoc committee shall select a Chair, *primus inter pares*, from the Members of that committee.

#### <u>Duties of Ad Hoc Committee Chair or Ad Hoc Committee Chair Designate</u>

Ensure the effective delivery and quality of the work of the ad hoc committee.

Make an annual written report to the College Council no later than October 15 of each year, which shall include a report of past activities and plans for the coming year. These reports shall be presented as part of the College report at the COEE AGM.

#### Responsibilities of Ad Hoc Committees

Ad Hoc Committees make recommendations to the RSC College Council.

#### **College Selection Subcommittees**

## Composition

Each RSC College Selection Subcommittee (CSS) is composed of the Chair and a minimum of four RSC College Members chosen to be broadly representative of disciplines, as well as ensuring balance in terms of gender, language, geography, institution, and generational affiliation as much as possible.

#### **Appointment**

The RSC College Selection Subcommittees (CSS) are appointed by the Selection Committee Chair.

## Responsibilities

The CSS annually reviews the nominations of new RSC College Members and recommends to the College Council candidates for election to the College.

#### **Considerations for Selection Committees**

The selection committees must take into consideration the following when ranking the candidates:

- exceptional accomplishment as scholars and artists
- engagement beyond the boundaries of their discipline and/or practice
- balance of gender, Indigeneity, and other forms of diversity
- their proposed contributions to the College

## **Duration**

The term is of two years, renewable once. Exceptions can be made to ensure that not all terms expire at the same time.

## <u>Procedures</u>

- each member reviews and ranks nomination dossiers submitted to their subcommittee
- each member submits their rankings to the Subcommittee Chair
- the Subcommittee Chair compiles the results
- the results are sent to the subcommittee members prior to the teleconference
- a teleconference is held to discuss the rankings and establish a short list

• the Subcommittee Chair writes a report that will be submitted to the RSC Council, along with a short list of the most suitable candidates for election

#### **Unconscious Bias**

Committee members should be aware of and avoid the possibility of unconscious bias influencing the decision-making process, whether this bias is based on a school of thought, fundamental versus applied research, certain sub-disciplines, areas of research or approaches (including emerging ones), size or reputation of an institution, age, personal factors, sex or gender of the applicant.

## **Conflict of Interest**

Members of all Councils, Committees, Task Forces and other bodies of the Society may find themselves to be, or perceived to be, in conflict of interest for a particular agenda item. The member shall declare the conflict and its nature as soon as it becomes apparent to the Selection Committee Chair. Anyone with questions regarding whether they are in conflict should consult the Selection Committee Chair who will liaise with the College Council as needed. Normally the committee member shall absent him- or herself for the discussion of that item.

Members of the Selection Committee should not evaluate files from their home institution or for which there is any other form of reasonable conflict of interest (real or perceived; e.g., family relationship, past/present mentee/mentor, co-author, co-supervisor, co-creator, co-PI on grant, etc.).

#### Letters of Evaluation

Candidates' letters of recommendation should not come from members of the candidate's Ph.D. committee. Such candidates will not be considered for Membership in the College.

The final decision regarding who will be offered election to the College is the responsibility of the RSC Council upon recommendation from the RSC College Council.

The Committee will bear in mind the guidance it receives from the College Council with particular respect to the distribution in the Membership to ensure balance in terms of gender, language, geography, disciplines, institution size, and generational affiliation and such other criteria as the Council may determine.

#### **Medal & Award Selection Committee**

## Composition

The RSC College Medal & Award Selection Committee (CMASC) is composed of a Chair and a minimum of four RSC College Members and Fellows chosen to be broadly representative of disciplines, as well as ensuring balance in terms of gender, language, geography, institution, and generational affiliation as much as possible. The CMASC will be established to select winners for the RSC Medals & Awards that are to be adjudicated by the RSC College.

#### **Appointment**

The CMASCs are appointed by the College Council.

## Responsibilities

The CMASC annually reviews the nominations for the RSC Medals & Awards that are adjudicated by the RSC College, following the established criteria of excellence for each award.

#### **Duration**

The term of service is two years, renewable once. Exceptions can be made to ensure that not all terms expire at the same time.

#### **Unconscious Bias**

Committee members should be aware of and avoid the possibility of unconscious bias influencing the decision-making process, whether this bias is based on a school of thought, fundamental versus applied research, certain sub-disciplines, areas of research or approaches (including emerging ones), size or reputation of an institution, age, personal factors, sex or gender of the applicant.

## **Conflict of Interest**

Members of all Councils, Committees, Task Forces and other bodies of the Society may find themselves to be, or perceived to be, in conflict of interest for a particular agenda item. The member shall declare the conflict and its nature as soon as it becomes apparent to the Committee Chair. Anyone with questions regarding whether they are in conflict should consult the Committee Chair who will liaise with the College Council as needed. Normally the committee member shall absent him- or herself for the discussion of that item.

Members of the Selection Committee should not evaluate files from their home institution or for which there is any other form of reasonable conflict of interest (real or perceived; e.g., family relationship, past/present mentee/mentor, co-author, co-supervisor, co-creator, co-PI on grant, etc.).

#### Part 3: Meetings of Members of the RSC College

The RSC College holds no fewer than one annual meeting, in November during the COEE. There will normally be a second meeting held at the annual Winter meeting organized by the RSC College.

#### **Objectives**

- to review the activities of the year, as reported by the RSC College President;
- to vote on matters arising from the reports, as necessary;
- to discuss and comment on the nomination of candidates who are proposed for the different committees of the RSC College
- to consider and vote on matters affecting the Society as a whole; and
- to consider other matters brought forth by RSC College Members, either on their own initiative or on behalf of others.

Minutes shall be kept by the RSC College Secretary (or designate) and a copy of the minutes shall be forwarded to the RSC Secretariat.

#### **Procedures**

The President of the College shall chair all meetings of the Members. If the President is unable to chair a meeting of the Members, the President shall appoint the President-Elect or the Past-President to chair the meeting in the President's absence. In the event that the President or the designated President-Elect or Past-President is absent, the Members who are present and entitled to vote at the meeting shall choose one of their number to chair the meeting.

#### Quorum at Members' Meetings

A quorum at any meeting of the Members shall be twenty (20) Members. If a quorum is present at the opening of a meeting of Members, either in person or by electronic means, the members present may proceed with the business of the meeting even if a quorum is not present throughout the meeting. If after thirty (30) minutes a quorum has not been achieved the minutes of the meeting will be recorded and circulated to the entire membership, and any votes taken at a later date by electronic means.

## **Notice of Meeting**

All Members of the RSC College shall be informed when a meeting is to be held. The President shall circulate a notice of meeting by e-mail at least thirty (30) days before any meeting of the College is to be held.

# Staff of the Secretariat of the RSC

Staff are invited to attend RSC College meetings should they choose to do so, except for those portions of the meeting that may be held *in camera*. Staff may not vote.

#### **RSC Fellows**

RSC Fellows are invited to attend RSC College meetings should they choose to do so, except for those portions of the meeting that may be held *in camera*. RSC Fellows may not vote.

## Agenda and General Discussion

The President should follow an agenda, which should provide an opportunity to correct the Minutes of the previous meeting and approve them, and which shall become the order of business unless a motion to amend the agenda is made and adopted. Discussion may be on any aspect of each subject as a whole until a specific motion is introduced.

#### **Voting at Meetings**

Substantive votes may be held at either of these meetings in person or by electronic means.

At any meeting of Members, proxy voting shall not be permitted.

At any meeting of Members, every question shall, unless otherwise provided by the articles of these procedures or by the By-laws of the Royal Society of Canada, be determined by a majority of the votes cast on the questions. In case of an equality of votes either on a show of hands or on a ballot or on the results of electronic voting, the Chairperson of that meeting in addition to an original vote shall have a second or casting vote.

## **Electronic Voting**

In other cases, votes may need to be taken at such time other than the COEE or the Winter meeting. These may include, but are not limited to, election of the RSC College President, Council, and Committee members.

In such cases, one vote will be solicited from every RSC College Member by electronic means.

Every question shall, unless otherwise provided by the articles of these terms of reference or by the By-laws of the Royal Society of Canada, be determined by a majority of the votes cast on the questions. In case of an equality of votes on the results of electronic voting, the President in addition to an original vote shall have a second or casting vote.

Minutes shall be kept by the RSC College Secretary (or designate) and a copy of the minutes shall be forwarded to the RSC Secretariat.

# **Part 4: College Elections**

These procedures shall be followed for the election of the President and College Council.

## **Nominations**

Any Member may nominate as many candidates as the Member wishes.

Members shall make nominations in writing to the President or to the appropriate contact point at the Secretariat of the RSC.

Nominations will be open and need not be seconded. Members may nominate themselves.

Nominations shall normally be received by August 15.

# **Voting in Elections**

Voting shall be by electronic ballot.

The length of time the poll will remain open shall be decided by the College at the time nominations are held.

The appropriate program officer from the staff of the Secretariat of the RSC will act as scrutineer for the election.

In the event of a tie, the President will cast a deciding vote.

Elections should normally be held in September.